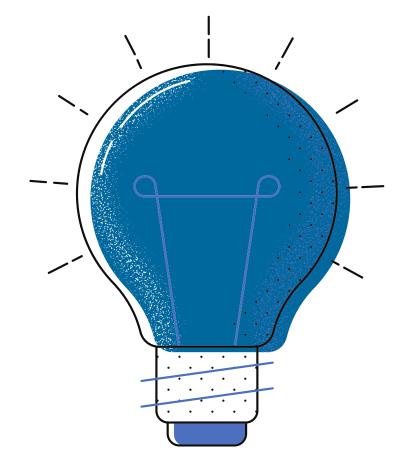


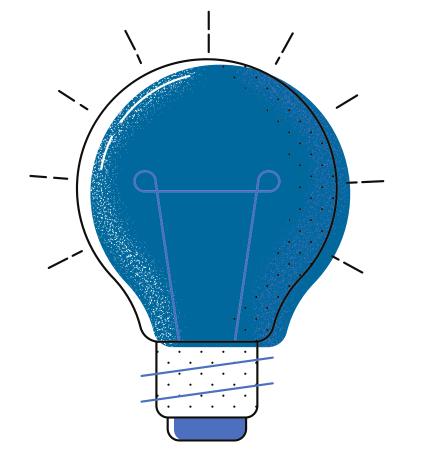
Conflict Management Staying Ahead of Trouble

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Interview each other with the questions in your handout:

- What is your greatest strength when relating to people? If you could change one thing about the way you handle conflict, what would it be? Why?
- 1. 2.
- 3. Which of the listed behaviors do you tend to utilize when you are not managing conflict effectively?
- What are some reasons that you tend to use those 4. behaviors?
- 5. What is a conflict situation you encountered in the past few weeks that didn't turn out as well as it could have turned out? (either an obvious conflict, or an avoided conflict)



Pick a Conflict

following:

- A conflict you had in the last few months that did not go as well as you hoped.
- A conflict you avoided in the last few months, anticipating it would not go well.
- A conflict you anticipate having in the near future. A conflict you anticipate having if you confronted someone's behavior.

Write down a specific conflict that you had or may have with another person. It could be one of the



Conflict



Conflict

<u>Differences</u>



Conflict Management

Navigating <u>differences</u>...

...while growing the relationship

Skilled **Behaviors**: Conflict Management

- ✓ Steps up to conflicts, seeing them as opportunities
- Reads situations quickly
- ✓ Good at focused listening
- Can hammer out tough agreements and settle disputes equitably
- Can find common ground and get cooperation with minimum noise

Unskilled **Behaviors**: Conflict Management

- Avoids conflict
- May accommodate, want everyone to get along ✓ Takes conflict personally
- ✓ Gives in and says yes too soon
- ✓ Gets into conflict by accident
- Doesn't see it coming
- ✓ Will let things fester rather than dealing with them directly
- ✓ Will try to wait long enough for it to go away
- May be excessively competitive and have to win every dispute



"The quality of our lives depends not on whether or not we have conflicts, but on how we respond to them."

Thomas Crum, author



Skills to Manage Conflict Effectively



Skill 1: Create Connection



Skill 2: Adopt the **Best Goal**







To feel right

Understand My Invisible Goal

To feel liked

To feel in control

• To feel safe

From: Bob and Audrey Meisner

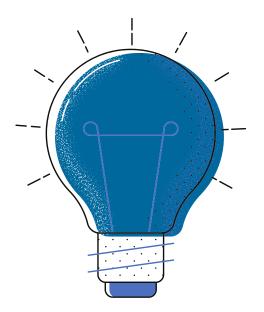
• To feel right

- To feel liked
- To feel in control
- To feel safe

Share the following:

1) Your invisible goal

others.





2) A situation where your invisible goal manifested itself when interacting with

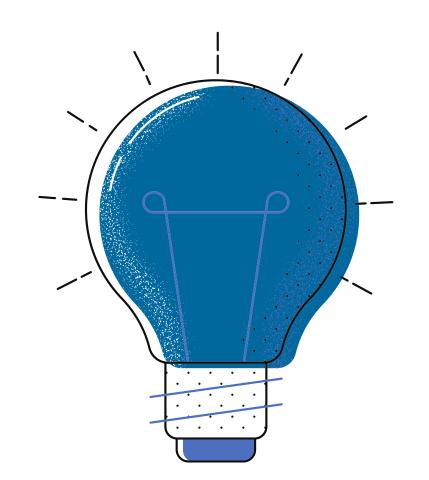
To add value to others

Understand My Ideal Goal

- Value others 1.
- 2. Think about ways to add value to others
- 4. Actually add value
- 5. Encourage others to add value

From: John Maxwell

3. Look for ways to add value to others



Analyze a Conflict

- What was your invisible goal? 1.
- How did your invisible goal affect your choices in the 2. conflict?

Go back to the conflict you had or anticipate having.



Reflection

How might your invisible goal be affecting your ability to manage conflict effectively?



Skills to Manage Conflict Effectively



Create Connection

Skill 2: Adopt the **Best Goal**

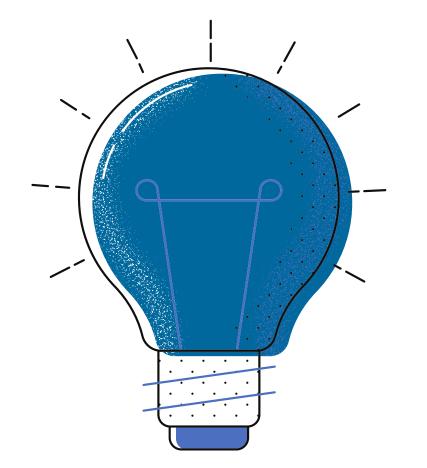


Skill 3: Flex my Approach

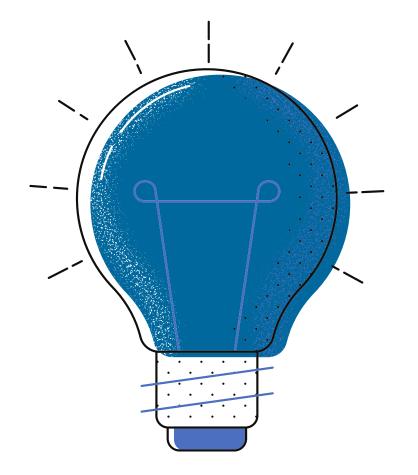




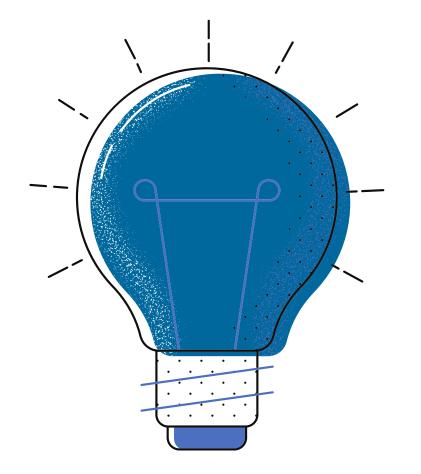




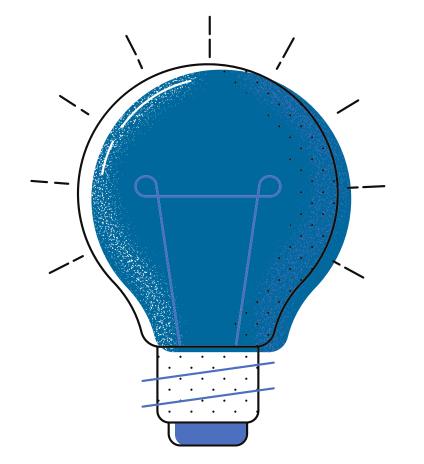
Take the Conflict Styles Inventory



Lion Owl Bear Deer Dolphin



Inventor Thinker Doer Planner Facilitator



Complete pages 4-6.

Guidelines

- Think about your typical response when your wishes 1. differ with those of another person.
- 2. What is your typical response? Your "gut-level" response to the question is likely to be the most accurate.
- 3. For each question, choose the number between 1 and 7 that best describes what you actually do in the situation.

Take the Conflict Styles Inventory



Conflict Styles Inventory



Conflict Styles





DIRECTING

Focus on own agenda: High Focus on relationship: Low

I win/you lose.

"We're doing it my way ... " "Let's just get the job done. (We'll worry about the relationship later...)"

Low focus on

Relationship

I win some/you win some.

"Let's make a deal..."



AVOIDING

Focus on own agenda: Low Focus on relationship: Low

I lose/ you lose.

"Forget about it "

"Conflict? What conflict?"

"Can we talk about this some other time?"

FIVE Styles of Responding to Conflict High Focus on Agenda

COOPERATING

Focus on own agenda: High Focus on relationship: High

l win/you win.

"My preference is.... And please tell me yours If we each explain what we want, and keep talking, we can find a way for both of us. "

COMPROMISING

Focus on own agenda: Medium Focus on relationship: Medium

"I'll meet you halfway..."



HARMONIZING

Focus on own agenda: Low Focus on relationship: High

I lose/you win.

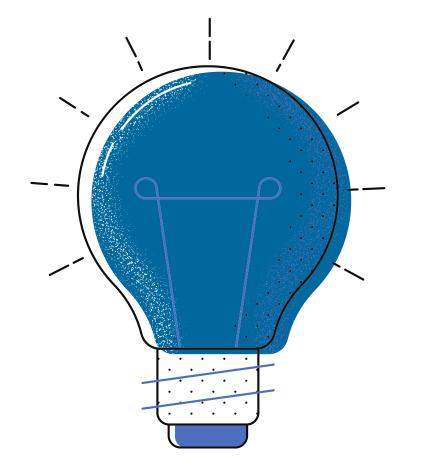
"Sure, I'm flexible ..."

"Whatever you want is fine with me ..."

Low Focus on Agenda

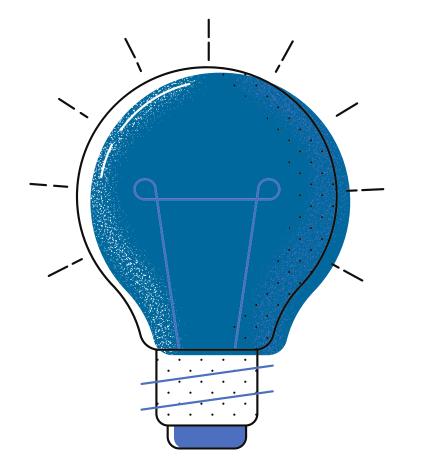
High focus on

Relationship



Study Time

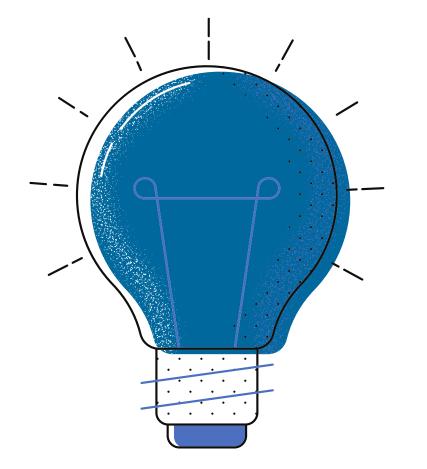
- Review your results. 1.
- 2. Study pages 12-14 only.



Pairs Activity

Share the following with a partner:

- Your highest storm score. 1.
- Your lowest score (calm or storm). 2.
- Share a situation from the past 3 months where your 3. highest calm or storm style was evident.



Group Activity

Complete the following on your paper:

- 1.
- 2. Make a list of the benefits of this style.
- 3.
- to approach us..."
- Draw a picture that represents your style. 5.

Write the name of your Style as a header at the top.

Make a list of the downsides when overusing this style.

4. "If you have a conflict with us, this is how we want you



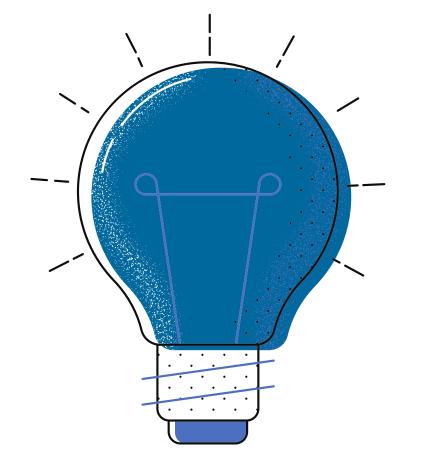
Application

Strategy #1:

Build a toolbox with all the styles. We tend to rely on one or two styles.

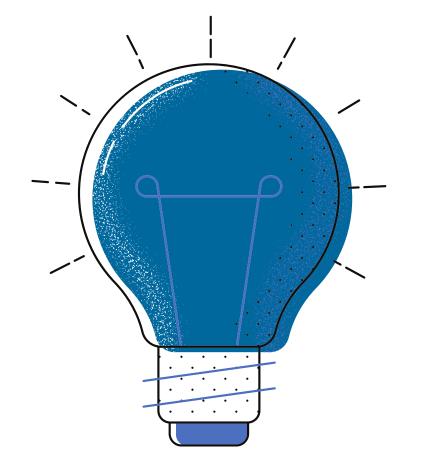
Application

Strategy #2: Recognize and manage the storm shift.

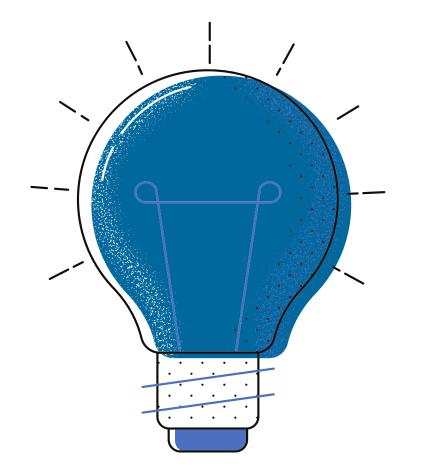


Application

Strategy #3: Flex your style to person.



Flex your style to the situation and



Analyze a Conflict

- What behaviors did you observe in the other person? 1.
- 2. Based on those behaviors, what was the other person's dominant conflict style(s)?
- What specific behaviors could you leverage to flex your 3. approach when responding to a similar style and situation in the future? (use pages 15-19)

Go back to the conflict you had or anticipate having.



Reflection

Where are you confident? Where are you anxious?

(be prepared to share)



Skills to Manage Conflict Effectively



Create Connection

Skill 2: Adopt the **Best Goal**



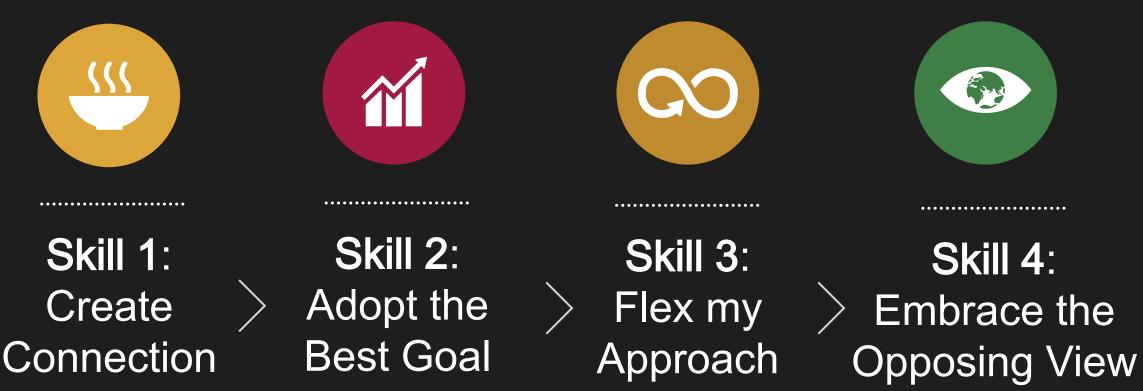
Skill 3: Flex my Approach







Skills to Manage Conflict Effectively















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